

Budget Monitoring Position – July 2017

Adult & Community Services

OVERALL NET POSITION	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Budget (£'000)	41,070	41,070	41,070	41,070	41,070	41,070	41,070	41,070	41,070	41,070	41,070	41,070
Forecast (£'000)	41,070	41,413	41,411	41,258	41,258	41,258	41,258	41,258	41,258	41,258	41,258	41,258
Variance (£'000)	0	343	342	188	188	188	188	188	188	188	188	188






Key Elements of Budget Variances:

STAFFING	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Budget (£'000)	11,343	11,343	11,297	11,297	11,297	11,297	11,297	11,297	11,297	11,297	11,297	11,297
Forecast (£'000)	11,343	11,195	11,144	11,145	11,145	11,145	11,145	11,145	11,145	11,145	11,145	11,145
Variance (£'000)	0	-148	-154	-152	-152	-152	-152	-152	-152	-152	-152	-152

DELIVERY OF MTRP SAVINGS	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
MTRP Target (£'000)	1,504	1,504	1,504	1,504	1,504	1,504	1,504	1,504	1,504	1,504	1,504	1,504
Forecast Savings (£'000)	1,504	1,504	1,309	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396
Variance (£'000)	0	0	195	108	108	108	108	108	108	108	108	108
FIP Reconciliation period	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR

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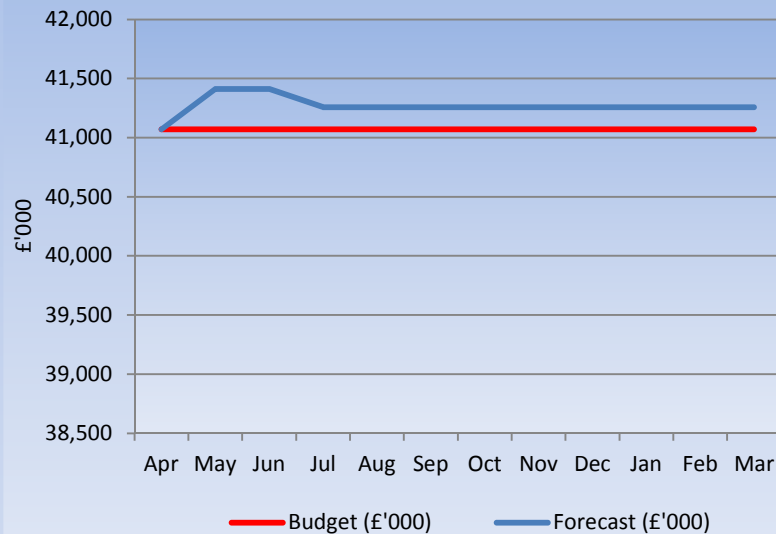
Adult & Community Services

Change since last month	Current & Emerging Risks / Opportunities <i>(Including non delivery of MTRP savings)</i>
	<p>The gross overspend of £775k (£320k overspend excluding the one off benefit of the £455k consequential funding) on the community care budget is mainly due to the following:</p> <ul style="list-style-type: none">• £551k due to increased client numbers over and above that assumed for the trend in demographic growth (10 clients more) plus an increased average package cost on residential care due to increasing complexities mainly in the Learning Disability (LD) Supported living category. Client numbers have increased by 41 since March 17 whereas estimated numbers during the budget setting process were lower. The average cost of a residential package is now £860 compared to £826 this time last year. The Supported living numbers and averages will be split out next month to provide a clearer view of any issues.• £41k pressure where the service is paying an external provider a higher weekly amount than that agreed as part of the fees and charges• £183k reduction in the number of CHC cases due to challenges and regular reviews from Health
	<p>In House Residential Income £171k o/spend - There is a pressure on this budget due to deaths, reassessments, refunds and Out Of Area (OOA) residents moving back to establishments in their original authorities. These issues arose after the 17/18 MTRP setting process.</p>
	<p>Frailty £38k u/spend – current forecasted underspend on the pooled budget arising from a combination of staff turnover.</p>
	<p>Staffing budgets £152k underspend – Despite a large underspend on staffing budgets, there is an issue with regards to the overspends on agency (total forecasted agency spend £214k). Some agency staff are being paid for more hours than the vacant post they're covering and more than that approved on the business case which needs to be addressed.</p>
	<p>Gwent Wide Integrated Community Equipment Service (GWICES) - There is a moderate underspend of £25k expected on the pooled contribution towards the Gwent Community Equipment in this financial year. This information is received from the Lead Commissioner TCBC.</p>

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2017/18 Forecast History



BMS Submission Data

% of cost centres submitted by budget holder deadline

%

53%

Head of Service Commentary

Management actions to address position:

Key Budget Variances

The community care budget remains the main issue in adult services. Numbers have reduced compared to last month and a large saving has been achieved through more robust Continuing Health Care (CHC) guidance and support to staff. Actions being taken to manage this overspend downwards are strengthening of the Equalities & Commissioning (ECO) process to cover all service areas including the hospital teams and addressing the CHC funding reduction.

Non Delivery of MTRP Savings

The Supporting People target has been brought forward and increased from £300k to £450k. This has been flagged as a risk as it will be a challenge to deliver on top of the considerable savings already achieved in the service area. Full achievement is assumed in the forecast at this early stage in the year.

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Head of Service Commentary

Head of Service comments/ summary:

The projected over spend on the community care is currently £320k which is a slight reduction on the previous month and illustrates the work that is happening to manage the demands on the service and find the most cost effective solutions. We are proactively challenging more Continuing Health Care (CHC) decisions and have produced robust guidance to support staff in this area, however the provider market remains volatile as 4 domiciliary care providers have exited in the last year which drives up costs.

Strategic Director Commentary

Strategic Director Comments:

None received as SD on annual leave